

# Falkland Islands Government



# The Islands Plan 2008/12

“To protect and improve the quality of life  
of Falkland Islands people and the community”

# Why an Islands Plan?

Our mission is to *protect and to improve the quality of life of Falkland Islands people and community*. To guide our actions and measure our success in achieving this mission we have developed this Plan. The Islands Plan is about what we want to see achieved for our society, economy and environment in the medium term; it does not try to set out all that Government does, but follows nine key 'themes'. The Plan is important because it:

- Is a promise to our citizens, and guidance to our staff, business and community partners.
- Gives direction for Councillors' democratic mandates.

Every year it will be reissued, a report on progress made against the milestones, and the Plan will be rolled forward a further year.

This year's Islands Plan focuses on milestones and outcomes and guides the business plans of departments and the performance appraisals of all our staff. None of these promises can be achieved by any department acting by itself and most outcomes contained in this document require everybody – Government, businesses and individuals – to play a role in making the Islands the place we want them to be.

The Islands Plan is supported by a parallel 5 year Medium Term Financial Plan (MTFP), which identifies funding by redirecting resources within Government's budgets to deliver our promises.

We will keep the four year plan under review and will revise it annually, with an assessment of our performance in the past year. With time we will start to see trends, both good and perhaps bad in our performance. Government policies and departmental initiatives will be reviewed so that positive trends are reinforced and negative trends slowed and reversed.

**Cllr Mike Summers**  
**Portfolio holder**  
**Policy**

**Dr Tim Thorogood**  
**Chief Executive**  
**Falkland Islands Government**

# Our 9 Policies

## **1) Right to Self Determination**

*In accordance with the principles set down in the Charter of the United Nations, we will ensure our right to self determination and continuing development of internal self government.*

## **2) Sustainable Economy**

*We will manage the economy wisely so that all sectors of society can prosper.*

## **3) Education**

*We will ensure that all residents have the opportunity to develop their abilities and skills through education and training taking into account the needs of society and the resources available.*

## **4) Transport and Communications**

*We will work to develop infrastructure, particularly transport and communications, to meet the Islands economic and social development.*

## **5) Health**

*We will promote and maintain a healthy and fit society.*

## **6) Management of Public Services and Finance**

*We will improve the efficiency of Government services and maintain prudent fiscal management.*

## **7) Camp**

*We will maintain Camp in order to encourage a well populated, economically and socially sustainable community integrated within the national economy.*

## **8) Environment**

*We will conserve and enhance the natural diversity, ecological processes and heritage of the Falkland Islands in harmony with sustainable economic development.*

## **9) Quality of Life and Community Safety**

*We will ensure a well-housed, well-served, safe community.*

**Medium Term Financial Plan (MTFP) implications:** (Cr) – saving, 0 – in budget, L<£10,000 growth, M<£100,000 growth, or H>£100,000 and/or major capital item.

# Right to Self Determination

*In accordance with the principles set down in the Charter of the United Nations, we will ensure our right to self determination and continuing development of internal self government.*

The principles of partnership set out by the Foreign Secretary in 2000 rest upon four tenets – self-determination; responsibilities on both sides including defence and good governance; exercise by Islanders of the greatest possible control over their own lives; and support by the British Government where it is needed. To embrace reform and modernisation of Government, and reflect continued allegiance to the Crown, we are committed to the development of our Constitution. This includes increased openness and accountability in Government, developing our relationship with Her Majesty’s Government, and the British armed forces in particular, whilst increasing our capacity and responsibility for internal self government.

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
1.1	Continuing public awareness in the UK and South America of the Falkland Islands history and self-determined future	<b>2008</b> <ul style="list-style-type: none"> <li>• Commonwealth Parliamentary Association visit</li> <li>• One major campaign in UK</li> </ul> <b>2009</b> <ul style="list-style-type: none"> <li>• Future PR strategy determined</li> </ul>	Falkland Islands Government Office/Clerk of Councils	None

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
1.2	Improved participation in and accountability of Government	<b>2008</b> <ul style="list-style-type: none"> <li>• Constitutional Change agreement with UK</li> </ul> <b>2009</b> <ul style="list-style-type: none"> <li>• Campaign to increase public participation in elections and standing for committees</li> </ul>	Councillors	None
1.3	Strengthened relationships achieving long term partnerships with the military garrison	<b>2008</b> <ul style="list-style-type: none"> <li>• Agreed Memorandum of Understanding active</li> </ul>	Officer Commanding Falkland Islands Defence Force	None
1.4	An improved understanding by young people in the Falklands of their history and traditions	<b>2009</b> <ul style="list-style-type: none"> <li>• Citizenship and local history education has begun (see also 3.2)</li> </ul>	Director of Education	Medium

# Sustainable Economy

*We will manage the economy wisely so that all sectors of society can prosper.*

Our goal is a sustainable economic future for the Islands. This requires real growth in the economy and a thriving private sector. Government will pay attention to improving the national economic performance of all sectors, in particular agriculture, fisheries, minerals and tourism industries. Government also wishes to change the balance of public and private sector activity by encouraging entrepreneurs and reducing public sector dominance. Our objective is to secure 5% growth in Gross Domestic Product over the period of this Plan.

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
2.1	Enhanced rates of GDP growth and increasing diversification of the economy	<b>2009</b> <ul style="list-style-type: none"> <li>• Measurement of national economic indicators</li> <li>• Provision of a comprehensive economic development strategy</li> <li>• Report on alternative procurement options for the whole range of public services (see also 6.4)</li> </ul>	Chief Executive	None

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implication
2.2	15% increase in value of tourism to the FI economy	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Development of a National Tourism Strategy 2008-2012</li> <li>• Dockyard development programme completed</li> </ul> <p><b>2010</b></p> <ul style="list-style-type: none"> <li>• 1300 land based visitors a year spending £1.56m on Islands based businesses (excluding international airfares)</li> <li>• Cruise ship passengers' spend has increased by 10% compared to 2007/8 level</li> <li>• 90% of visitors, through completed departure questionnaires, are satisfied/highly satisfied with their visit to the Islands</li> <li>• Twice as many charter yachts visit than in 2007</li> <li>• Visitor awareness of the Falkland Islands as a tourist destination has increased by 15% and bookings by 10%</li> </ul>	<p>Falkland Islands Tourist Board to publish this in May 2008.</p> <p>General Manager Falkland Islands Development Corporation/ Executive Council</p> <p>Falkland Islands Tourist Board</p> <p>Falkland Islands Tourist Board</p> <p>Falkland Islands Tourist Board</p> <p>Falkland Islands Tourist Board</p> <p>Falkland Islands Tourist Board</p>	High

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
2.3	Agriculture sector generates additional income and moves towards self sustainability	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Establishment of an internationally recognised organic certification scheme</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Average wool fibre diameter 24.75 micron</li> <li>• 220,000 breeding ewes</li> <li>• 20,000 lambs exported</li> <li>• Wool income £2.5million</li> </ul> <p><b>2010</b></p> <ul style="list-style-type: none"> <li>• Income from beef £150,000 per annum (see also 7.1)</li> </ul>	Director of Minerals and Agriculture/ Senior Agricultural Advisor	Low

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
2.4	Increased economic development opportunities	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Development and adoption of a Falkland Islands Development Corporation Strategy 2008-2012</li> <li>• Definitive Port Strategy (see also 4.1).</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Port Strategy commenced</li> <li>• Electronic credit card facilities for all sellers of goods and services</li> </ul> <p><b>2010</b></p> <ul style="list-style-type: none"> <li>• Viability of Aquaculture business determined</li> </ul> <p><b>2011</b></p> <ul style="list-style-type: none"> <li>• Business start-up development facilities delivering £1m of additional Gross Value Added</li> </ul>	General Manager Falkland Islands Development Corporation	Medium
2.5	Sustainable levels of immigration	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Study into the relationship between population increase and economic growth</li> <li>• Develop and adopt an immigration strategy</li> </ul>	Government Secretary/ Councillors	None

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
2.6	Fisheries ITQ system developed to maximise potential	<b>2010</b> <ul style="list-style-type: none"> <li>• Review and report on progress and change resulting from ITQ system, together with recommendations for the future</li> </ul>	Director of Fisheries/Head of Policy	Low
2.7	Well regulated company investment in hydrocarbon exploration	<b>2009</b> <ul style="list-style-type: none"> <li>• At least two major companies investing in offshore exploration</li> <li>• two exploration wells drilled</li> </ul> <b>2012</b> <ul style="list-style-type: none"> <li>• another two exploration wells drilled</li> </ul>	Director of Minerals and Agriculture	High*

**Medium Term Financial Plan implications**

\*2.7 Mineral Exploration – there is a need in the medium term to have a budget of £300,000 p.a. for the British Geological Survey/Health and Safety Executive/Department for Business, Enterprise and Regulatory Reform consultancies to facilitate drilling programmes (costs may increase dependent on drilling rig activity). These costs are more than recovered indirectly through tax take from the industry and local businesses during drilling activities.

# Education

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*We will ensure that all residents have the opportunity to develop their abilities and skills through education and training taking into account the needs of society and the resources available.*

We will provide high quality, accessible education, training and leisure opportunities to support lifelong learning aspirations and ambitions of the whole community. The fundamental purpose of the education service is to raise the knowledge and skills base of young people and adults of all abilities in order to support the development and capacity for a self sustaining economy.

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
3.1	The highest possible standards of educational achievement for the Falkland Islands community will be secured and maintained	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Devise and implement an Education Development Plan which incorporates the improvement recommendations from the external inspection carried out in 2007.</li> </ul> <p><b>2010</b></p> <ul style="list-style-type: none"> <li>• Standards of attainment in the primary phase will be within 5% +/- English national average at Key Stage 1 and 2</li> <li>• Standards of attainment in the secondary phase will be raised to within 5% +/- of the English national average at Key Stage 3 and 4</li> </ul>	Director of Education	Low

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
3.2	The statutory curriculum meets current UK requirements and the needs of students, taking account of local needs and priorities	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Introduce new primary literacy and numeracy frameworks.</li> <li>• Introduce new secondary curriculum including vocational pathways at 14+.</li> <li>• Make provision for English as an Additional Language in all phases.</li> <li>• Strengthen Personal Social Health Education programme to incorporate sex education and issues related to drugs and alcohol</li> <li>• Broaden the base of PE to include health, fitness, lifestyles and increased opportunities for competitive sport with the involvement and cooperation of the Leisure Centre.</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Increased participation in after school activities (see also 9.3)</li> <li>• Introduction of local history to enhance the understanding of young people in the Falklands (cf 1.2)</li> </ul> <p><b>2010</b></p> <ul style="list-style-type: none"> <li>• Develop a virtual classroom for Camp Education (see also 4.4)</li> </ul>	Director of Education	Medium

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
3.3	Those who have Special Educational Needs receive adequate and appropriate support	<b>2008</b> <ul style="list-style-type: none"> <li>• Creation of an inclusive cross-phase learning support unit</li> </ul> <b>2009</b> <ul style="list-style-type: none"> <li>• Develop a policy and implement a long term strategy to address Special Educational Needs in children</li> </ul>	Director of Education/ Head Teachers	Medium
3.4	Training provision for the public and private sector encourages lifelong learning, career advancement and job satisfaction for the Falkland Islands community	<b>2009</b> <ul style="list-style-type: none"> <li>• Establish an 'Entry to Employment' programme for school leavers who are not continuing education overseas and are experiencing difficulties securing full time employment.</li> </ul>	Director of Education/ Training and Development Manager	Medium
3.5	Professional career paths and succession planning established for the Civil Service	<b>2009</b> <ul style="list-style-type: none"> <li>• Appropriate Continuing Professional Development undertaken by 60% of the Civil Service</li> </ul>		None
3.6	Education legislation meets the needs of a modern education service	<b>2010</b> <ul style="list-style-type: none"> <li>• Review current legislation to reflect needs of a modern education service</li> </ul>	Director of Education/ Assistant Director of Education/ Attorney General	None

# Transport and Communications

4

*We will work to develop infrastructure, particularly transport and communications, to meet the Islands economic and social development.*

We aim to provide our dispersed population with safe and cost effective transport and modern telecommunications to serve the needs of all sectors of the community and economy.

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
4.1	New national port and port services	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Publish a long term port plan and consultation process</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Implementation start (see also 2.4)</li> </ul>	General Manager Falkland Islands Development Corporation/ Chief Executive/ Director of Fisheries	High

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
4.2	Improved air access and amenities for air travellers	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• New higher quality seats marketed on airbridge</li> <li>• Seek option of two flights a week on airbridge with MOD</li> <li>• Explore opportunities for improved air access (including charter flights) from South America to increase capacity and frequency</li> <li>• Review alternative options for increased air access</li> <li>• Position paper to Executive Council</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Improved MPA terminal facilities</li> </ul>	Chief Executive/ Government Secretary/ Councillors/His Excellency the Governor/ General Manager Falkland Islands Development Corporation	Low
4.3	Provision of a safe, efficient and appropriate internal air service to meet the needs of residents and visitors	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Full Review of options for replacement of airframes and post-ferry operations and delivery of services</li> <li>• Action Plan implemented</li> <li>• Remainder of new Overseas Territories Aviation Requirements (OTARs) notified to industry. Industry Plans for compliance in place</li> </ul>	Chief Executive/ General Manager of Falkland Islands Government Air Service/ Director of Civil Aviation	Credit –High, depending on solution

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
4.4	Improved telecommunication services	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• WiFi hotspots throughout Stanley and to the Canache</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• New Camp telecommunications system operational</li> <li>• Review telecommunications legislation</li> </ul> <p><b>2010</b></p> <ul style="list-style-type: none"> <li>• Introduce new legislation</li> <li>• Upgrade broadband services</li> <li>• Develop a virtual classroom for Camp Education (see also 3.2)</li> </ul>	Government Secretary/ Cable & Wireless South Atlantic Ltd	High
4.5	Introduce a regular cross-sound ferry service	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Ferry operational</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Re-assess West Falklands infrastructure requirements (see also 7.2)</li> </ul>	General Manager Falkland Islands Development Corporation/ Government Secretary/ Director of Public Works/ Chief Executive	High

# Health

5

*We will promote and maintain a healthy and fit society.*

Meeting the expectations and demands for high quality health and social services is an ongoing challenge in a small community. We will promote and sustain a health and fit society; care for the unwell, the elderly and the disadvantaged, within the resources available.

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
5.1	Improved baseline community health	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Review the Health of the Nation Report and targets</li> <li>• Develop Action Plan</li> <li>• Complete ban on smoking in enclosed public spaces</li> </ul> <p><b>2012</b></p> <ul style="list-style-type: none"> <li>• 10% reduction in smoking</li> <li>• Less than 20% of population are clinically obese</li> <li>• Reduction in alcohol abuse</li> </ul>	Director of Health and Social Services/ Councillors/ Department of Education /Royal Falkland Islands Police	Medium

Serial	Outcomes 2012	Milestones	Responsibility	Medium Term Financial Implications
5.2	A relevant cost effective and efficient Health & Social Services planning process	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Health Stats System to be designed by June</li> <li>• New system to be in place</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Reporting of data from the Health and Social Services Department established</li> </ul> <p><b>2010</b></p> <ul style="list-style-type: none"> <li>• Health and Social Services Plan reviewed</li> </ul>	Director of Health and Social Services	Low
5.3	Provision of safe, equitable and appropriate services for vulnerable people	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Executive Council approval of initiative</li> <li>• First draft Vulnerable People's Strategy</li> <li>• Consultation process initiated</li> </ul>	Director of Health and Social Services/Team Leader Social Services	Medium
5.4	Improved health and wellbeing of community	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Draft Health promotion strategy</li> <li>• Consultation</li> <li>• Action Plan</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Audit/monitoring process established</li> </ul>	Director of Health and Social Services	Medium

# Management of Public Services and Finance 6

*We will improve the efficiency of Government services and maintain prudent fiscal management*

We aim to continually improve the efficiency and effectiveness of Government services to the community and to maintain the highest standards of management of operating and capital expenditure and financial reserves.

Serial	Outcomes 2012	Milestones	Responsibility	Medium Term Financial Implications
6.1	Effective and efficient taxation system	<b>2008</b> <ul style="list-style-type: none"> <li>Review outcomes of 2006 changes</li> <li>Address GDP/GNP gap</li> <li>Sale of SSL shares</li> <li>Promotion of ownership of shares by the public</li> <li>Local investment of Government reserves</li> </ul>	Commissioner of Taxation/Head of Policy/Financial Secretary	Credit
6.2	A rolling 5 year Medium Term Financial Plan (MTFP) in place, based on a stable relationship between operational expenditure and reserves	<b>2008</b> <ul style="list-style-type: none"> <li>5 year MTFP funding Islands Plan and alternative MTFP on basis of no <i>Illex</i> income received (-£6m)</li> </ul>	Financial Secretary/Chief Executive/Councillors	Credit
6.3	Efficient and customer focused Civil Service	<b>2008</b> <ul style="list-style-type: none"> <li>Review Civil Service structure and culture to streamline processes and enhance standard of service to customers</li> <li>Review EFQM</li> </ul>	Chief Executive	Credit

Serial	Outcomes 2012	Milestones	Responsibility	Medium Term Financial Implications
6.4	Greater private sector delivery of services	<b>2009</b> <ul style="list-style-type: none"> <li>• Consideration of alternative procurement options for road maintenance</li> <li>• Alternative procurement of cleaning services</li> <li>• Report on alternative procurement options for the whole range of public services (see also 2.1)</li> </ul>	Government Secretary/Chief Executive/Councillors	

# Camp

*We will maintain Camp in order to encourage a well populated, economically and socially sustainable community integrated within the national economy.*

We will seize opportunities to develop a diversified Camp economy and a socially vibrant and sustainable Camp population.

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
7.1	Agriculture sector generates additional income and moving towards self sustainability	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Establishment of an internationally recognised organic certification scheme</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Average wool fibre diameter 24.75 micron</li> <li>• 220,000 breeding ewes</li> <li>• 20,000 lambs exported</li> <li>• Wool income £2.5 million</li> </ul> <p><b>2010</b></p> <ul style="list-style-type: none"> <li>• Income from beef £150,000 annually</li> </ul> <p>(see also 2.3)</p>	Director of Minerals and Agriculture/ Senior Agricultural Advisor	Medium*

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
7.2	Diversified Camp economy and sustainable Camp population	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Prepare a Rural Development Strategy</li> <li>• Consultation and adoption</li> <li>• Review and secure improvements to Camp transportation and communications networks</li> <li>• Regular ro-ro Cross Sound Ferry operational (see also 4.5)</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• New Camp telecommunications system operational (see also 4.4)</li> <li>• 90% of all Camp businesses are viable</li> </ul>	<p>Head of Policy, Director of Minerals and Agriculture/ Director of Public Works/ General Manager Falkland Islands Development Corporation/ Government Secretary</p>	High

**Medium Term Financial Plan implications**

\*7.1 Farm Improvement Programme funding. (circa £350,000 pa)

# Environment

8

*We will conserve and enhance the natural diversity, ecological processes and heritage of the Falkland Islands in harmony with sustainable economic development.*

The need to protect, maintain and, where possible, enhance our natural and built environment will be integral to our policies. We will seek to meet international standards and obligations in respect of our environment.

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
8.1	The natural diversity and ecological processes of the Falkland Islands are conserved	<b>2008</b> <ul style="list-style-type: none"><li>• State of the Environment Report,</li><li>• Adopt and implement the Biodiversity Strategy</li></ul> <b>2010</b> <ul style="list-style-type: none"><li>• 15 species and habitat action plans</li><li>• 8 site management plans</li></ul>	Environmental Planning Office	Potentially High

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
8.2	The land use planning system ensures that there is sustainable growth throughout the Falkland Islands via controlled development in Stanley and the revitalisation and diversification of Camp	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Produce and adopt a Stanley Town Plan Review</li> <li>• Consideration by Councillors of support for compulsory listing and grant scheme for important historic buildings</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Draft and approve Conservation Area legislation</li> <li>• Draft and approve Regulations on Environmental Impact Assessment</li> </ul>	Environmental Planning Office/Attorney General	Various
8.3	Readiness to respond to oil spills	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Review the powers and capability to respond to and deal with oil spills including reference to Oil Pollution Preparedness, Response and Cooperation (OPRC) Convention.</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Implement report recommendations for improving responsiveness to oil pollution including capability and any additional legal powers.</li> </ul>	Marine Officer/Director of Fisheries/Attorney General	None

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
8.4	More efficient energy use	<b>2008</b> <ul style="list-style-type: none"> <li>• Develop an energy strategy including energy saving in the public sector</li> </ul>	Head of Policy/ Director of Public Works/ General Manager Falkland Islands Development Corporation	Credit
8.5	Effective waste management to cope with 20 year demand	<b>2008</b> <ul style="list-style-type: none"> <li>• Produce a Waste Management Strategy</li> </ul> <b>2009</b> <ul style="list-style-type: none"> <li>• Implementation</li> </ul>	Director of Public Works/ Falkland Islands Development Corporation/ Attorney General	High

# Quality of Life and Community Safety

9

*We will ensure a well-housed, well-served, safe community.*

We will:

- i. Ensure an adequate supply and range of public and private sector housing to meet need;
- ii. Place a high priority on community safety and addressing any fear of crime;
- iii. Maintain a zero tolerance of drug and substance abuse; and
- iv. Develop and implement appropriate policies to meet the Government's obligations under the United Nations Convention on the Rights of the Child.

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
9.1	Community policing by Royal Falkland Islands Police	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Review the operational capacity of the Royal Falkland Islands Police to fulfil its mission</li> <li>• DARE programme recommenced</li> <li>• MOU for Joint Service Police Unit in place with MPC</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Implement annual policing plan to provide a community focused, professional police force, at harmony with the expectations of the community it serves</li> </ul>	Chief Police Officer/Police Committee	None to Low

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
9.2	Adequate supply and range of public and private sector housing to meet need and increased housing finance options	<b>2008</b> <ul style="list-style-type: none"> <li>• Implement all elements of housing strategy: - <ul style="list-style-type: none"> <li>i. Subsidies for serviced plots</li> <li>ii. Mortgage Scheme</li> <li>iii. Shared equity scheme</li> </ul> </li> </ul>	Head of Policy/Financial Secretary	Medium
9.3	Appropriate leisure services for all sectors of the Community	<b>2009</b> <ul style="list-style-type: none"> <li>• Review the leisure needs of young people</li> <li>• Increased participation in after school activities (see also 3.2)</li> </ul>	Chief Executive/ Director of Education	Medium
9.4	A fire service with capacity to handle changes in the Islands in respect of minerals, the proposed port, tourism and Stanley airport development	<b>2008</b> <ul style="list-style-type: none"> <li>• Cohesive capital replacement plan agreed</li> </ul> <b>2009</b> <ul style="list-style-type: none"> <li>• Competency in staff skills for port and airport development</li> <li>• Relocation of Fire Service</li> </ul>	Chief Fire Officer	Medium

Serial	Outcomes by 2012	Milestones	Responsibility	Medium Term Financial Implications
9.5	A Customs and Immigration Service able to handle the revised immigration policies and changing economic environment	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Production of annual Customs and Immigration statistics</li> <li>• Accessible Customs and Immigration databases</li> <li>• Enhanced drugs search capacity</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• 80% of people subject to immigration permits have provided full disclosure against vetting checks.</li> </ul>	Collector of Customs	None
9.6	An emergency plan in being and regularly tested which ensures a coordinated, safe and rapid response to major disasters in the Islands	<p><b>2008</b></p> <ul style="list-style-type: none"> <li>• Annual Exercise</li> </ul> <p><b>2009</b></p> <ul style="list-style-type: none"> <li>• Review of SOPs, processes and accountabilities built into a new Contingencies Plan.</li> </ul>	His Excellency the Governor/ Chief Executive/ Officer Commanding Falkland Islands Defence Force/Chief Police Officer	